

Table 7: Result of routine enrichment phase

Package	Standard Practices (issue from literature)	Organisation's practices (output of experimental session)	Qualification
Package 1: before project Preparation	Carrying out a systematic monitoring ahead of the project	N/A	Not done Should be applied
	Determining relevant and important acquired knowledge with participating organisations. (including client)	Even if the lab did not participate in this node, the mutual trust between partners allowed to continue to progress in serenity	Done Collectively Satisfied Emerging Shared
	Determining potential benefits and risks for the organisation.	N/A	Not done
	Defining the goals of the project, partners' roles and responsibilities and share them with partners.	Save time via consortium template and its prepared by financiers	Done Collectively Satisfied Emerging Shared
	Defining and sharing the collaboration modality (tasks coordination, deliverables and resources allocation)	N/A	Not done Should be applied
	Introducing contractual relations between participating organisations	Run a strategic committee whenever there is a valorisation question	Done Collectively Systematic Shared
Package 2: During project Acquisition	Consulting via partners about their requirements and constraints regarding to the project.	N/A	Not done Should be applied
	Consulting via external actors (clients, experts) to obtain external knowledge related to the project.	<ul style="list-style-type: none"> - An external expert from company C guide us to work on "usage scenario"- Common vision on usage and functionality. - Sharing and adapting knowledge among partners 	Done Collectively Satisfied Emerging Shared
	Mobilizing the external knowledge resources such as conferences, databases, social networks etc. to the project.	N/A	Not done Should be applied
Package 2: During project Assimilation	Involving actively the clients or potential users to integrate relevant knowledge to the project	When we are blocking during the project and we cannot progress, we should call an external expert to see the things differently and help to solve the problem.	Done Collectively Satisfied Emerging Shared
	Organising the exchanges with partners to integrate relevant knowledge to the project.	We obtained our first results with an external actor to collect ideas for improving the method. Encouraging exchanges between the	Done Collectively Satisfied Emerging

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		different members of the group made it possible to better define the concepts The first experimental session allows to understand better the interest of involving in the project.	Shared
	Facilitating knowledge sharing during the project, through intermediate objects and computer resources.	N/A	Not done Should be applied
	Be open and vigilant during knowledge exchange with participating organisations.	N/A	Not done Should be applied
Package 2: During project Application	Cooperating with participating organisations if it is required.	SB brought us its experience in conducting a collaborative project	Not done
	Testing innovation with client or potential users during the project.	One of the partners (the research centre) plays the client role	Done Collectively Satisfied Emerging Shared
	Promoting innovation that is generated during events.	Using communication tools for diffusing on social networks	Done Collectively Satisfied Systematic Shared
	Using adapted resources to the contribution (technical, human, financial)	N/A	Not done
	Formalising contributions	Documenting contributions facilitated the reflection and called them into question	Done Collectively Satisfied Emerging Shared
	Raising doubts to avoid any misunderstanding among partners.	N/A	Not done
	Stepping back from the details of contribution to improve the performance.	<ul style="list-style-type: none"> - Documenting contributions facilitated the reflection and called them into question - From the generated architectures, the consultation between company C and A allowed choices on the possibilities of appearance of the device 	Done Collectively Satisfied Emerging Shared
Package 3: Learning from the project	Organising steering meetings to collect return of experiences.	<ul style="list-style-type: none"> - The device construction step and it allowed us to conduct experimentations. - We didn't know to remobilize company C and put them in the loop of device redesign 	Done Collectively Satisfied Emerging Shared

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	Set up continuous learning during the project.	Even if the lab did not participate, the information was exchanged continuously and informally between the lab and company A. It allowed to hold a correct scientific basis for the chosen solution.	Done Collectively Satisfied Emerging Shared
	Exchanging internally about relevant acquired knowledge during the project.	N/A	Not done Should be applied
	Enhancing gained experiences during the project for improving your practices.	The internal resources of an engineering school have not been well used to contribute students and teachers to develop and improve the device	Done Collectively Satisfied Emerging Shared
	Encouraging active involvement of internal actors to leverage learning from the project.	N/A	Not done Should be applied
	Encouraging the openness on the environment among internal actors.	N/A	Not done Should be applied